

# Providing Affordable and Adequate Housing Options for the Poor

## Housing Policy Matters!

Claudio Acioly Jr.

[claudio.acioly@un.org](mailto:claudio.acioly@un.org)



**United Nations Human Settlements Programme**

Programme des Nations Unies pour les établissements humains - Programa de las Naciones Unidas para los Asentamientos Humanos



# Session 5

**Policy Formulation.**  
**Problem Analysis. Assessing needs**  
**and demands**  
**Defining the Strategy**  
**Innovating and changing approaches**

## Initiate housing policy formulation

Defining the housing problem

Defining the housing needs

Defining and estimating needed resources

Defining the institutional framework

Defining the time frame, targets and expected results

## Mobilizing political support & social pact

Consultation with market players

Housing market surveys

Debates with civil society actors

## Draft Strategy Document

HOUSING  
POLICY  
DOCUMENT

# CAUSES

1. Not enough housing is built
2. Not sufficient land for housing is available
3. Not sufficient building materials is produced or made available
4. No housing finance & People's income is too low
5. Rate of new household formation is high and demand for housing does not meet the supply

## Scarcity of Affordable Housing

1. Overcrowding
2. Increase of renting & sub-renting practices
3. Informal housing processes
4. Illegal building
5. Deteriorating living conditions
6. Problems in reproduction of labour

# CONSEQUENCES

# The Problem Tree Analysis



**CONSEQUENCES**

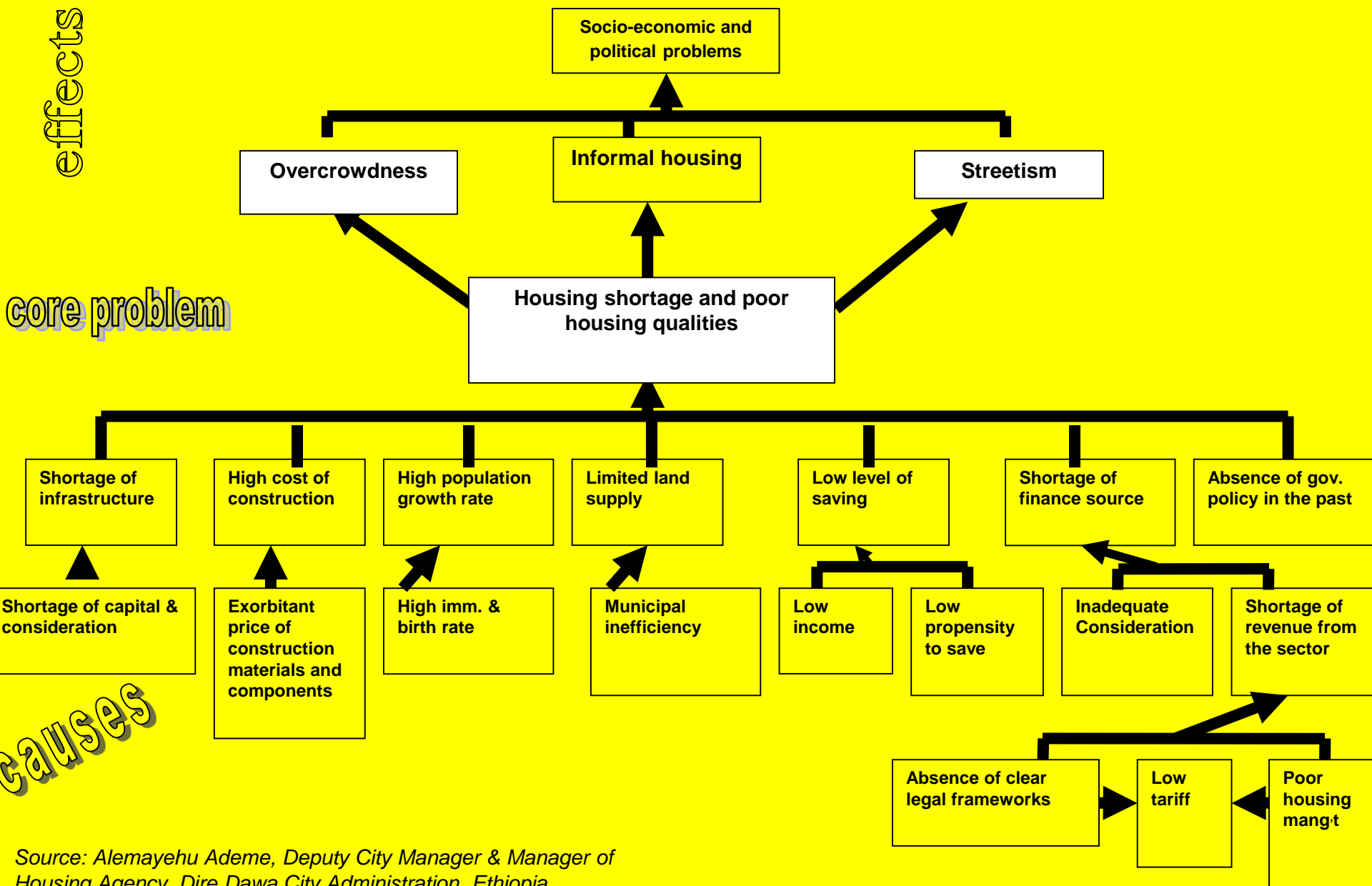
**PROBLEM**

**CAUSES**

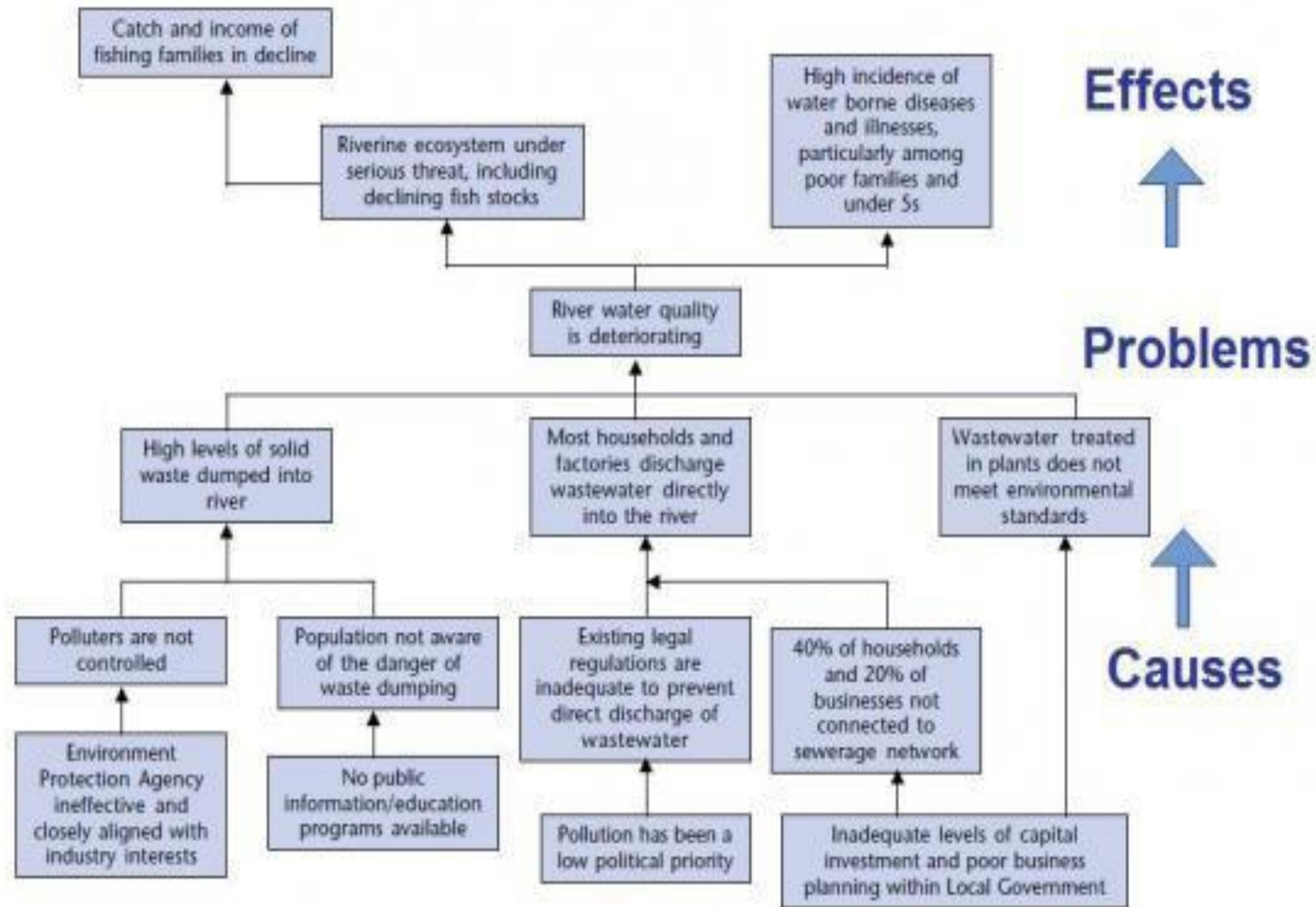
core problem

causes

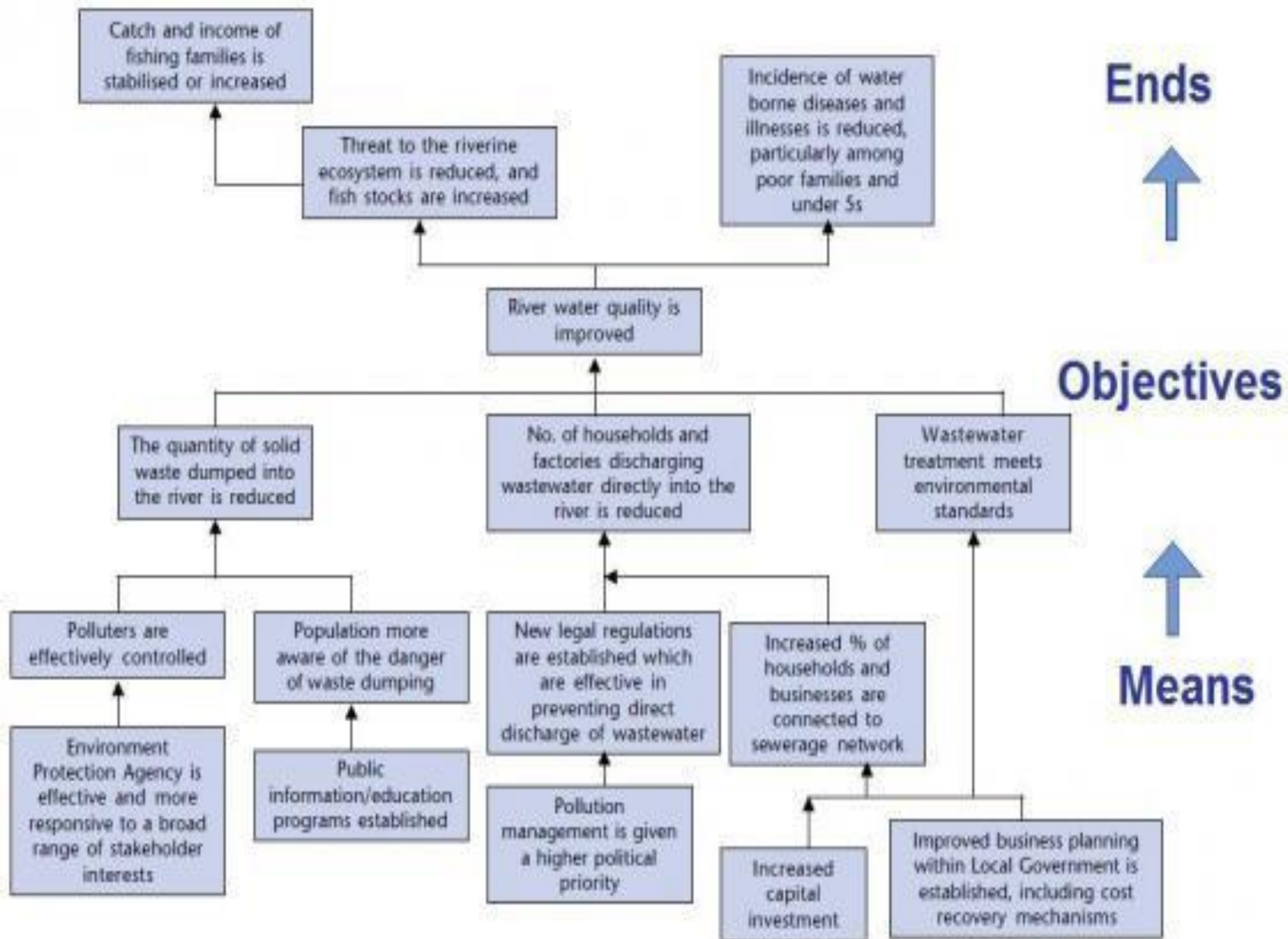
effects



Source: Alemayehu Ademe, Deputy City Manager & Manager of Housing Agency, Dire Dawa City Administration, Ethiopia



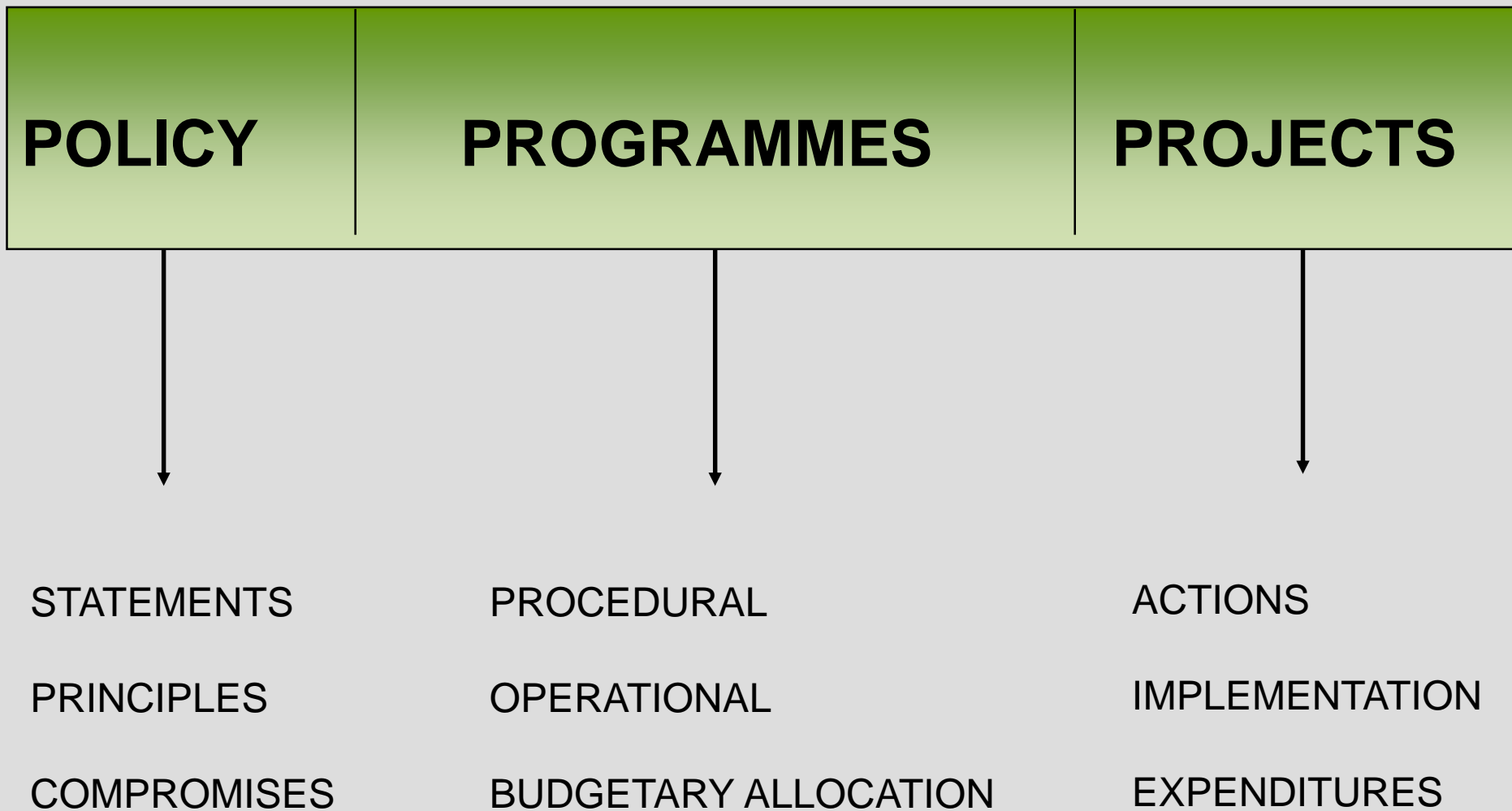







# 19.

**A Common Understanding about  
Policy, Programs, Projects.**

# Understanding Peculiar Differences



<b>POLICY</b>	<b>PROGRAMMES</b>	<b>PROJECTS</b>
<b>STATEMENTS</b> <b>PRINCIPLES</b> <b>COMPROMISES</b>	<b>PROCEDURAL</b> <b>OPERATIONAL</b>	<b>ACTIONS</b> <b>IMPLEMENTATION</b> <b>FEEDBACK</b>
<ol style="list-style-type: none"> <li>1. Reflects Government Intentions</li> <li>2. Defines political commitments</li> <li>3. Establishes institutional structure</li> <li>4. Reflects Government views of the problems</li> <li>5. Sets broad objectives of Government action</li> <li>6. Makes explicit resource allocation</li> <li>7. Define target areas &amp; beneficiaries</li> <li>8. Links various sectors of Gov</li> <li>9. Sets priorities</li> </ol>	<ol style="list-style-type: none"> <li>1. Defines procedural steps</li> <li>2. Makes explicit policy strategies</li> <li>3. Operationalise policy goals</li> <li>4. Establishes institutional mechanisms</li> <li>5. Guides policy implementation</li> <li>6. Sets qualitative targets</li> <li>7. Defines time schedule</li> <li>8. Specify sources of funds, direct beneficiaries and disbursement plan</li> <li>9. Provides guidelines for projects</li> <li>10. Defines responsibilities</li> </ol>	<ol style="list-style-type: none"> <li>1. Converts policy into concrete action</li> <li>2. Policy implementation tools</li> <li>3. Materialises facets of programmes</li> <li>4. Reach programmes' targets</li> <li>5. Achieve final policy goals</li> <li>6. Delivers policy and programme outputs</li> <li>7. Turns government commitments tangible</li> <li>8. Materialises resource allocation</li> <li>9. Success criteria for policy evaluation</li> </ol>

<b>POLICY</b>	<b>PROGRAMMES</b>	<b>PROJECTS</b>
		
Higher political decisions	Legislative, political and technical decisions	Technical & professional decisions
Macro level	Intermediary and macro level of concern	Micro and very local level
Multi-period	Continuous & multi-period	Precise period of time
General problem definition	Problem solving strategies	Solution / alleviation oriented
General sources of finance	Explicit budget allocation	Strict budgetary restrictions
Entire Government responsibility	Sector-based responsibilities	Field & specific responsibility Co-ordination
Government / State	Institutions	Local units and organisations
General aims and goals	Priorities Defined	Action oriented
Programme guidelines	Project guidelines	Action * operational guidelines

# 20.

## Defining the Need for Housing

**Demand, Deficit or Needs? How to  
Assess?**

# How to Define the Actual Housing Needs of a Given Population?

- **Housing Shortage**
- **Housing Deficit**
- **Housing Backlog**
- **Housing Shortfall**
- **Housing Needs**
- **Housing Demand: effective demand**
- **Social Demand**

# Shortage is Often a Deficit.

- **Housing shortage:** often shows the difference between the number of households and the number of residential units
- **COUNTRY X:**  
Survey depicts 10 million housing units and 11.2 million households.

**Shortage is the Difference: number of households minus the number of dwellings.**

**$11.2 - 10 = \underline{1.2 \text{ million houses}}$ , or in percentage:  $1.2/10 = \underline{12\%}$**



# Shortage is Different than Needs.

- **COUNTRY X: housing needs was much greater:**
  1. many households lived in overcrowded units
  2. many units had no facilities
  3. 'housing needs' survey found 30% of the urban population living in substandard housing

# Housing Demand x Housing Needs

---

- **Housing demand** refers to the willingness and ability to purchase a house.
- **Housing need** refers to the number of **houses** required, given growth in households, itself derived from household size and population growth

# HOUSING NEEDS

- “the quantity of housing required to accommodation of the agreed minimum standard and above for a population given its size and household composition without taking into account the household`s ability to pay for the housing assigned to it” (Robinson, 1979:56-57).
- An individual or household has an unmet housing need when they fail to exercise effective demand for decent housing (Oxley, 2009:6).

Oxley, M. (2009) “Financing Affordable Social Housing in Europe”, UN-HABITAT

Robinson, R. (1997) “Housing economics and public policy”, Macmillan.

# HOUSING DEMAND

---

- housing demand which is defined as the relationship between “the price of housing and the quantity and quality of housing for which people are able and willing to pay” (Shucksmith, 2002:61).

Shucksmith, M. (2002) “House building in Britain’s Countryside”, Routledge.

# Do's and Dont's of Housing Policy Makers

1. Inaccurate understanding of housing needs leads to misguided housing interventions and inadequate policies;
2. Supply driven approaches often overestimates public financial resources and underestimates market forces;
3. Adopt a feasible ambition, define real housing needs linked to actual physical and financial capabilities of the future beneficiaries
4. Housing supply should result from the housing demand
5. Define what people actually need, not what you think they need ...

# Example South Africa

## Calculating Housing Demand

### CONVENTIONAL APPROACH

- Housing Needs = all households require a standard, adequate housing
- Housing Backlog = Number of households – Number of adequate housing
- **Housing Demand:** Backlog + growth of household

# 21.

## Defining Housing Needs.

**What is Housing Needs  
Assessment-HNA?**

# What is a “Housing Needs Assessment”?

- A study of the current and future relationship between demand and supply & related issues underlying supply and demand for housing;
- Baseline information in support to policy interventions
- Assessment can be short-term (3-5 years), long-term (10-15 years or longer) or both;
- Level – country, region, city, community
- Quantitative and qualitative
- Must be linked to ongoing monitoring and housing indicators



# **Housing Needs Assessment-HNS**

## **FACTORS TO CONSIDER:**

- 1. Actual Housing Shortage as per today.**
- 2. Actual Population Growth: actual size of the Market**
- 3. Actual Rate of New Household Formation (present and future demand)**
- 4. Effective Demand: ability to pay (affordability)**
- 5. Different types of Housing Problems (different needs) & the Social Demand**
- 6. Delivery and Construction Capacity**
- 7. Special Needs Group (elderly, women, very poor...)**
- 8. Availability of Housing Finance**

# 5.

## Assessing Housing Demand

- New units needed for anticipated new families
- New units needed to reduce overcrowding
- New units needed to remove substandard housing that cannot be upgraded.
- New units needed to compensate for regular demolitions. This could be about 2% per year if the average building life is 50 years. In Eastern Europe this ratio is as high as 9% because of poor maintenance and repair
- Vacant stock. In urbanised market economies, there typically is a 'vacancy rate' of about 1 to 4%
- Need for replacement of unit types. Replacing larger flats with more smaller flats as family size reduces

# 5.

## Calculating Housing Demand

### Step 1:

• Population by age group x headship rate = projected number of households.

### Step two:

• Projected households x dwelling type propensities (plus vacancies, demolition replacements) = projected household demand.

A projection that uses this approach reflects what might reasonably be anticipated in the context of a gradual evolution of market demand in a given context, based on recent demographic and housing market trends / propensity data.

A higher headship rate means fewer adults per households – or, equivalently, more households for a given population. For instance: if every household had two adults, the headship rate would be 50%.

# 22.

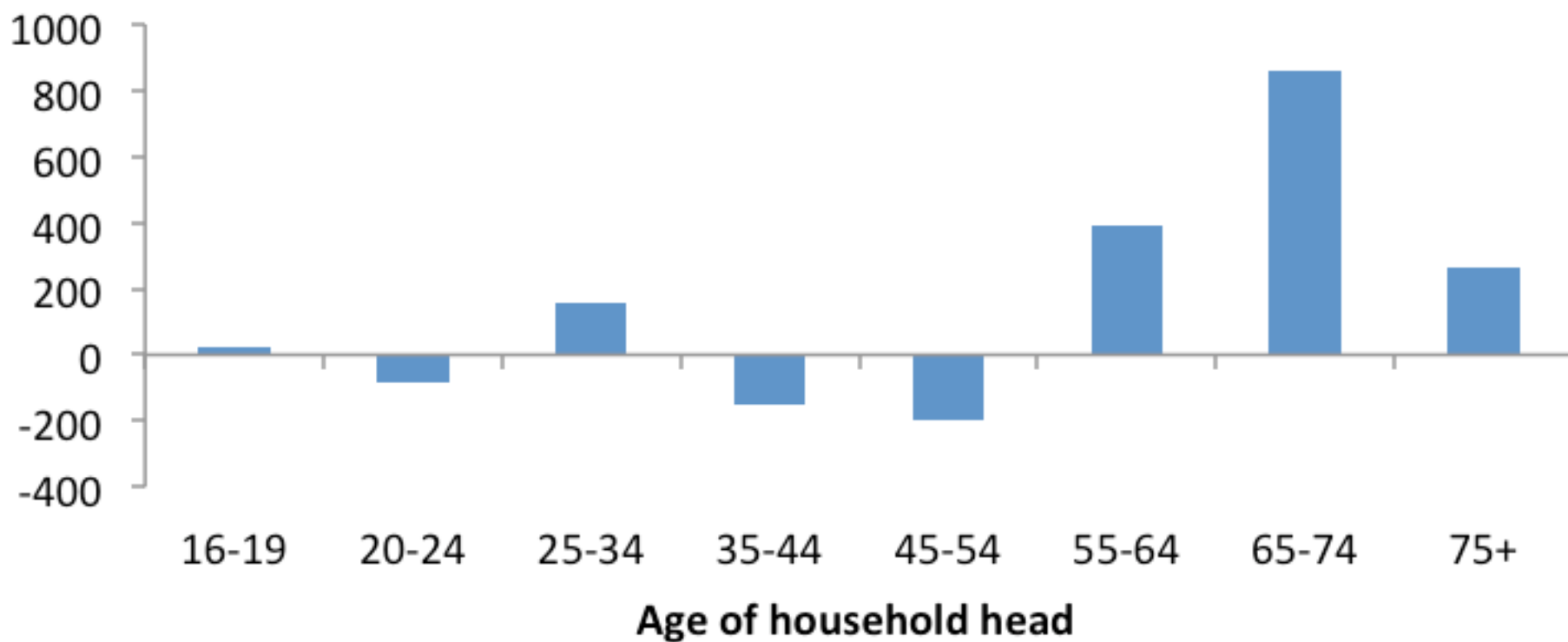
## New Household Formation

**Headship rate and housing starts  
triggers economic growth**

# New Household Formation

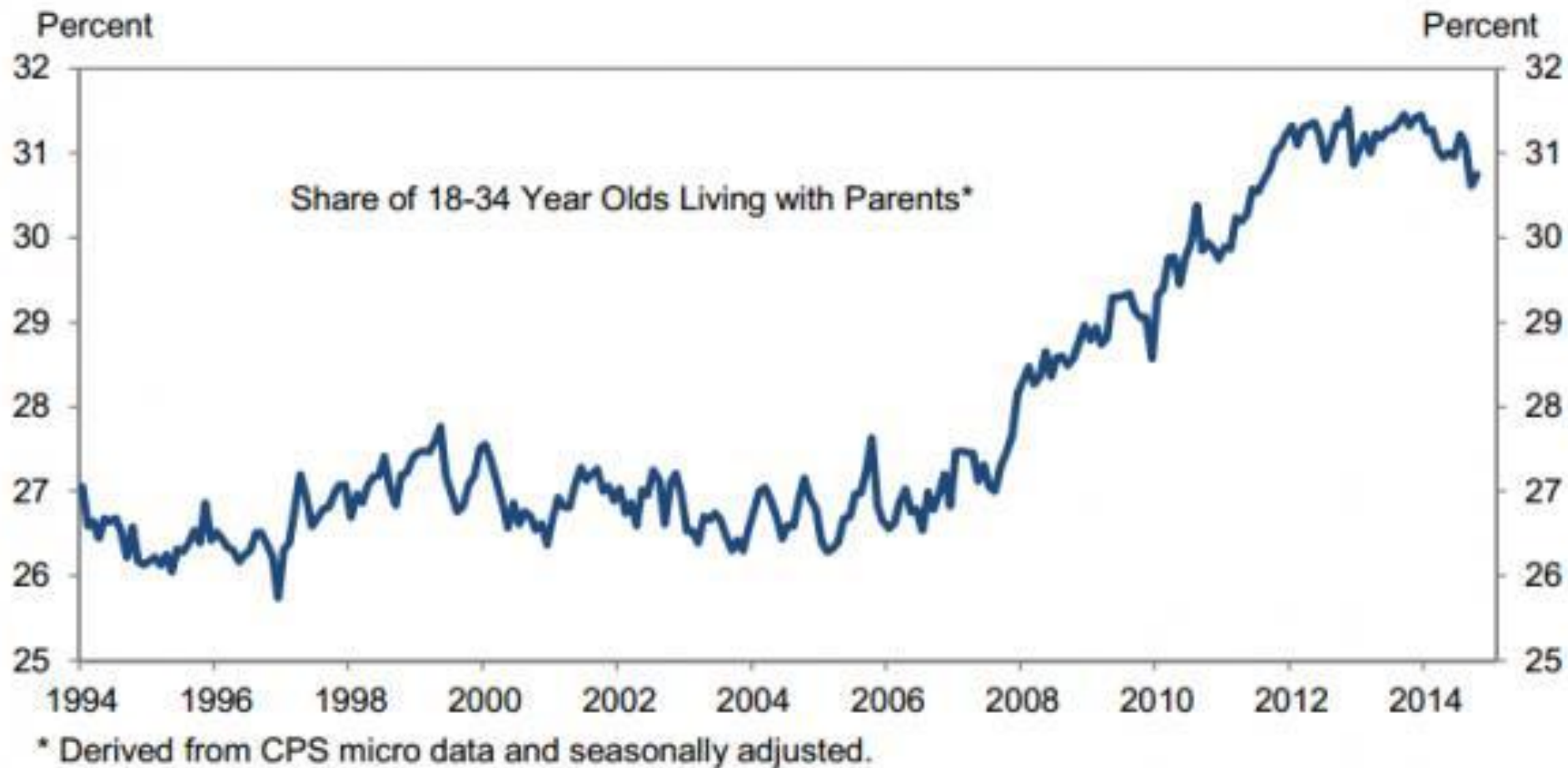
- **Household formation:** The number of new **households** that will be **formed** over the long term. Based on projections of population by age cohort and age-specific headship rates, **household formation** is the underlying driver of long-term demand for new housing and thus new home construction.

## Estimated Household Formation, by Age Group 2014 vs 2015, first half; 000's



*See text for data sources and methodological details*

## Exhibit 6: Finally Moving Out of the Basement



Source: Department of Commerce, Department of Labor, Goldman Sachs Global Investment Research.

# Headship Rates

The share of the population identified as heads of households.

For nearly 50 years, the rate of growth in headships in the USA exceeded population growth by 0.2 % per year. Since 2007, that has dropped to  $-0.5\%$  per year.

<https://www.bls.gov/opub/mlr/2016/beyond-bls/pdf/young-adults-and-trends-in-household-formation.pdf>



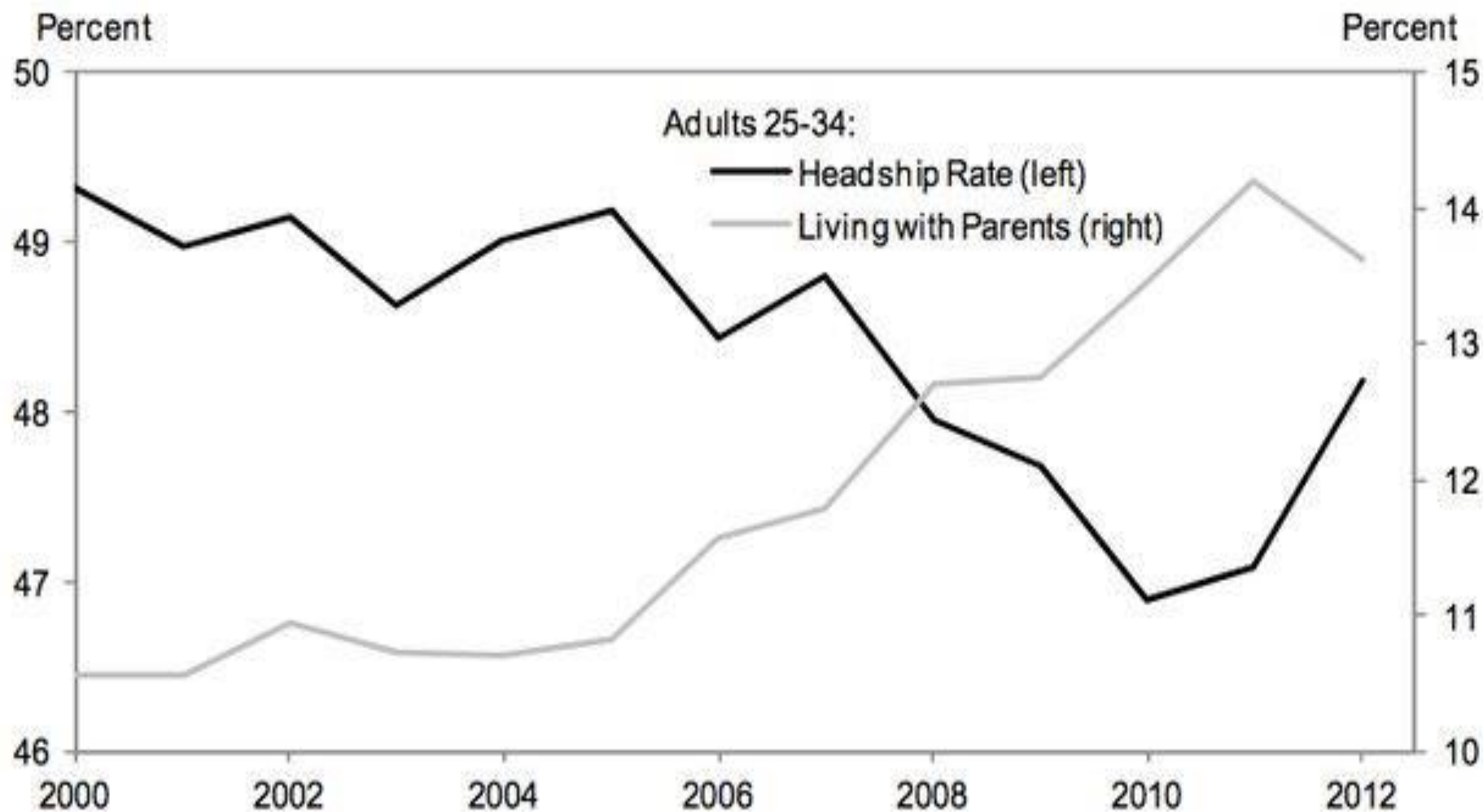
# Headship Rate

- A higher headship rate means fewer adults per households – or, equivalently, more households for a given population. For instance: if every household had two adults, the headship rate would be 50%.
- For two groups—ages 18 to 24 and ages 25 to 29—headship rates have declined appreciably in recent years. Headship rates among older age groups have been more stable. Source: U.S. Census Bureau, CPS Annual Social and Economic Supplement and Annual Population Estimates. May 23, 2016

# Headship Rate

- **Adult population growth:** All else equal, a growing population means more households. If the headship rate doesn't change, then the adult population and the number of households grow proportionately.
- **Shifts in the age distribution:** older adults have a higher headship rate than younger adults. Young adults often have roommates or live with their parents rather than heading their own households. Therefore, household formation would increase as the population ages, even with no change in the overall adult population.
- **Changes in the headship rate:** the headship rate can change due to changing norms or behaviors, such as young adults marrying later and spending more years with parents or roommates, which would lower the headship rate. Short-term economic fluctuations also can swing the headship rate: in tough times, for instance, many people double up with relatives or roommates if they can't afford to rent or own themselves.

## Exhibit 2: Headship Rate of the 25-34 Age Group is Increasing



Source: IPUM-CPS. GS Global ECS Research.

# Housing Metrics and the Economy

- Strong signs that actual housing starts/sales will be a major positive contributor to GDP. It's actually astonishing how much new housing starts can add to the economy says Deutsche Bank's Joe Lavogna.
- Additionally, higher consumption of housing-related services coupled with the indirect effects from home price appreciation (i.e., wealth effects) could easily raise the housing contribution to one full percentage point per quarter.
- In short, housing could provide a meaningful (and critical) lift to overall economic activity at a time when other growth drivers, like exports, are slowing.
- Household formation has started to rebound from its post-crisis lows and housing starts have shown notable gains in recent months,

<https://www.businessinsider.com/goldman-sachs-on-household-formation-2012-11>

# 23.

## Assessing Affordability

**Ability and Willingness to pay for housing.**

# 6.

## Assessing Affordability

- 'Total' Versus 'Effective' Demand
- Everyone says they would like a large new house
- However, can they pay for it?
  - what can people afford?
  - what would they be willing to pay for?



# 4.

## Determining Affordability (1)

- Median household income for each decile of the population
- Average household income for each of 10 segments with same number of households
- Estimating effort ratio (maximum spending on housing as % of annual household income)
  - How much do people currently spend on housing?
  - What is the maximum that they can spend on housing after food, school, taxes, etc.? 20% - 30%?

## 4. Determining Affordability (2)

- What housing can households buy for this money?
- Is housing finance available?
- Is housing finance accessible?
  - If yes, determine housing product based on lenders' guidelines (maximum loan amount, maximum loan-to-value ratio, debt service coverage ratio, ...)
  - If not, analyze how do households finance housing acquisition
- How does each income group's affordability fare relative to existing supply products?





# Housing for All in Europe

- <https://www.youtube.com/watch?v=Ft80OpH3qn4>
- A Housing Europe campaign that builds on what works. After evaluating the “State of Housing in the EU” in 2015, Housing Europe launches the campaign “Housing for All” that serves as an invitation for cooperation at EU level between the European Union institutions, the member states, the local authorities and the housing providers with the overall aim to boost the supply of affordable homes for liveable communities. At a time when many European countries have to adapt their housing policies to the changing needs we call for EU institutions, EU member states, local authorities and housing providers to work together to boost the supply of affordable homes for liveable communities bearing three key principles in mind:
- **(1) Producing more flexible and evidence-based policies – (2) Protecting the increasing numbers of the vulnerable groups of the population (3) Making space for emerging alternatives, such as Community Land Trust, Shared Ownership etc.**
- The campaign will generate concrete policy suggestions on issues that directly or indirectly affect the housing policies of all member states 1. migration 2. energy 3. urban policy 4. housing finance and 5. EU regulation, including the framework for SGEI

# 24.

## Housing Policy Formulation:

**Defining the problem, identifying the problem areas, and defining the objectives of policies**

**Problem Definition**  
**Priority Setting**  
**Needs Assessment**

\$ \$

**Policy Document**  
**Goals and Targets**

\$ \$

**Programmes**

Progrm1

Progrm2

Progrm3

Progrm4

Progrm5

**Projects**

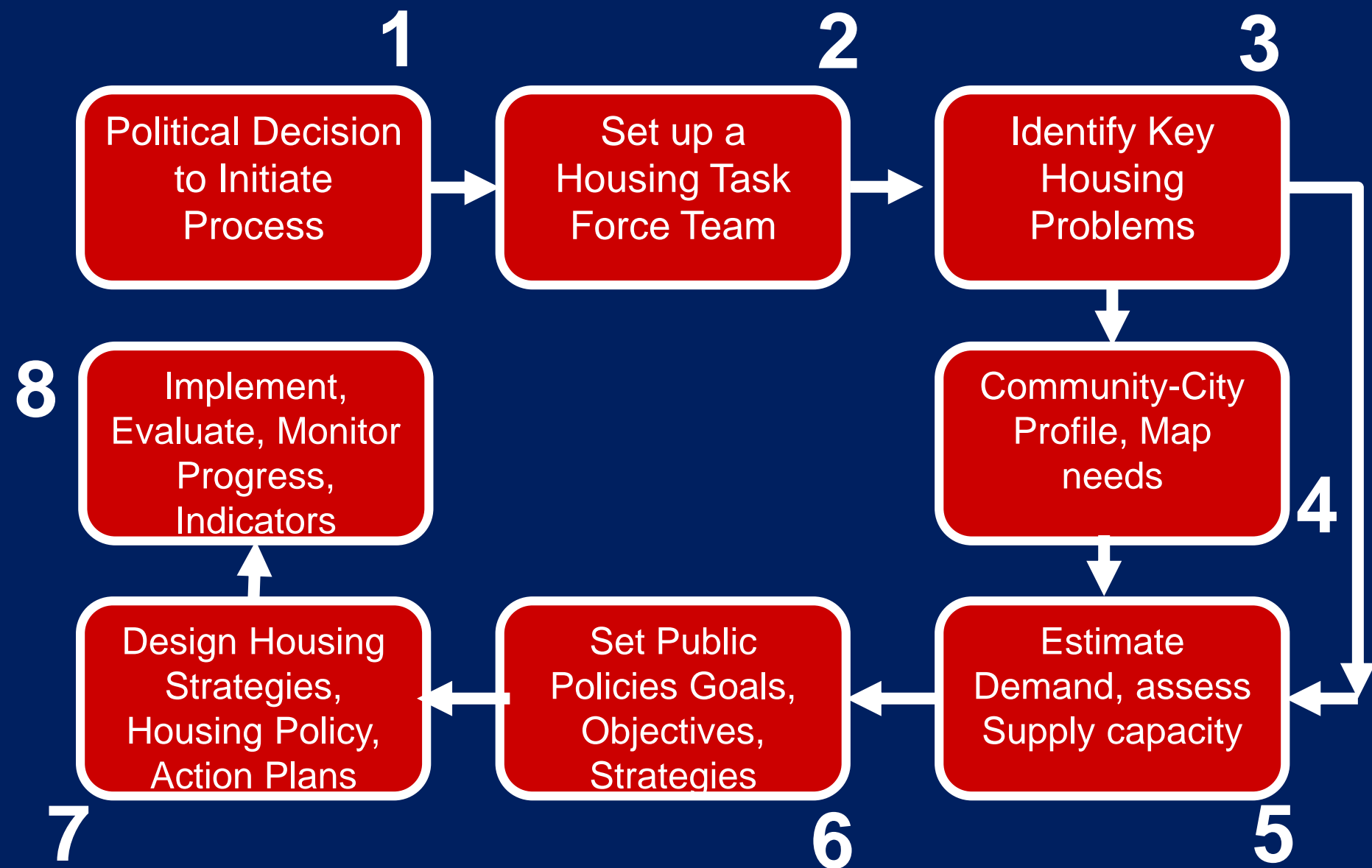
**Projects**

**Projects**

**Projects**

# HOUSING POLICY CYCLE



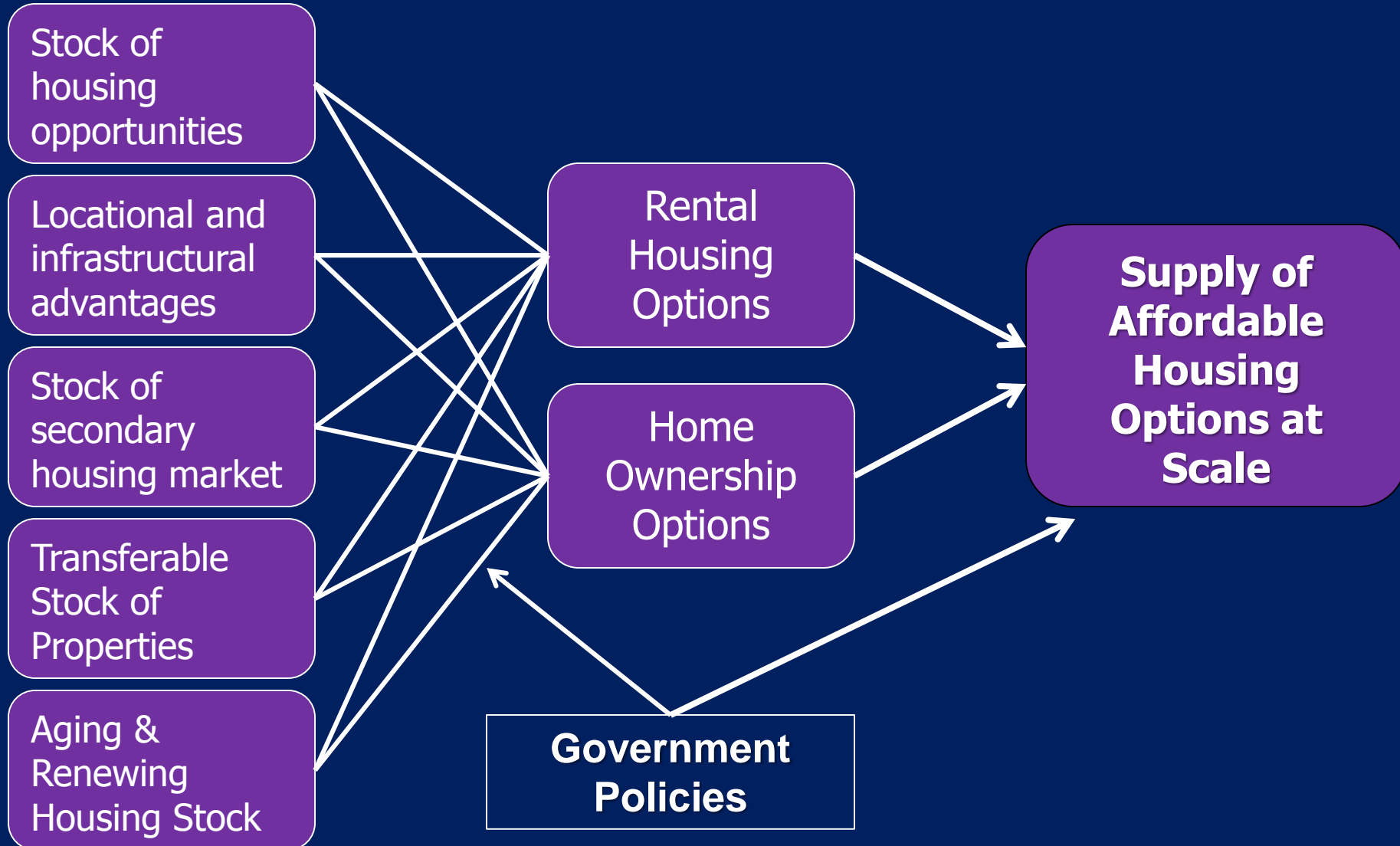


# Components of Housing Demand

58

HOUSING DEMAND	Explanations
New Households	Newly married, newcomers, population growth, increasing demand
Replacement of Substandard Housing	Inadequate housing. Define substandard (minimum quality and standards) and crowding norms (persons per room).
Alternative Housing – existing stock	Households changing tenancy status (owner to renter or vice-versa), larger or smaller living, single family to town housing and multi-family, and vice-versa.
Housing Vacancy	Minimum vacancy rate of 5-6%. Allows a community to have sufficient housing available for both new and existing residents.
Renter/Owner Cost Overburden	Persons paying more than 25% of their income towards housing

# What role plays the existing housing stock in achieving SDG11/NUA?



# The Problem Identification

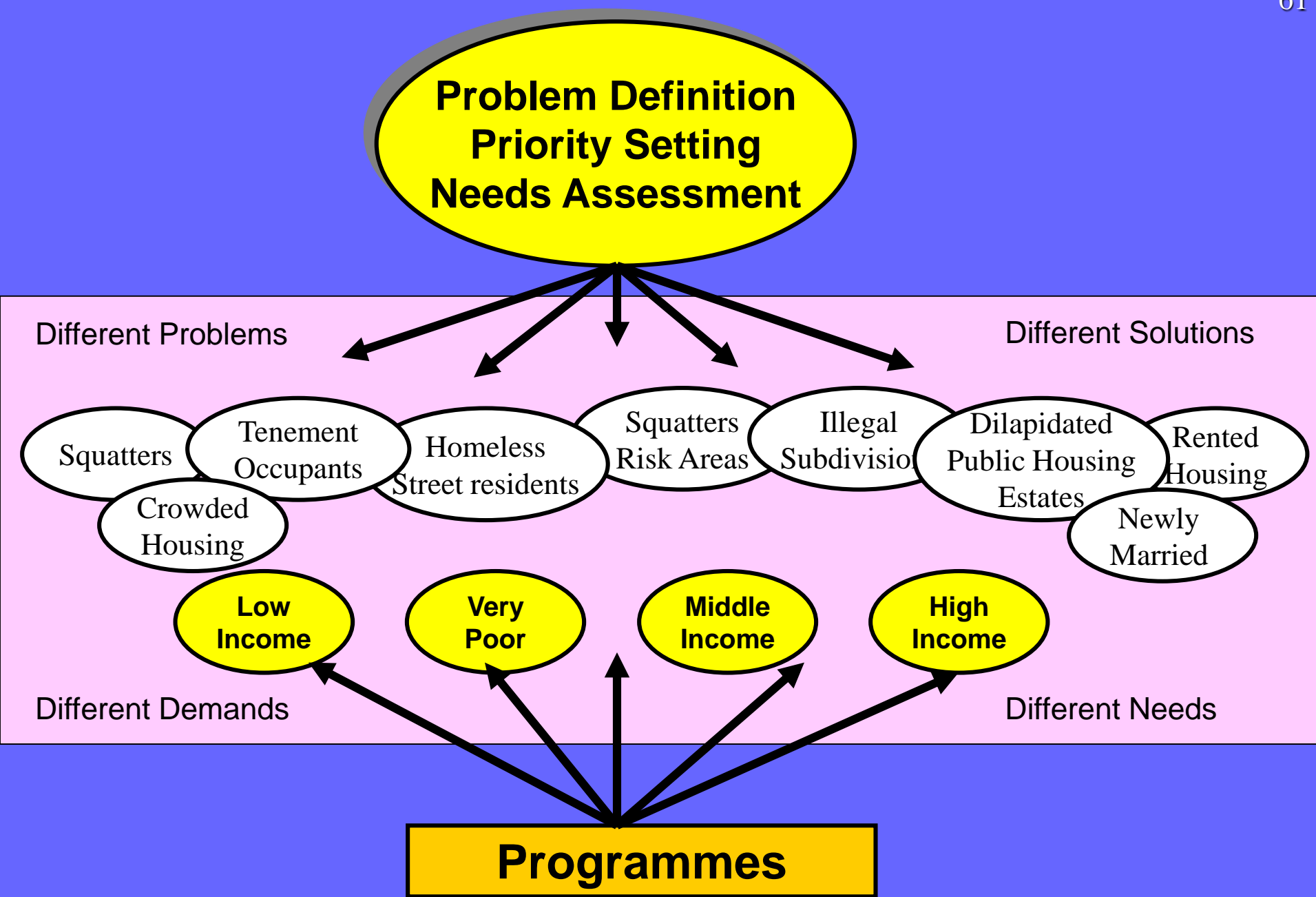
## **SOCIAL GROUPS**

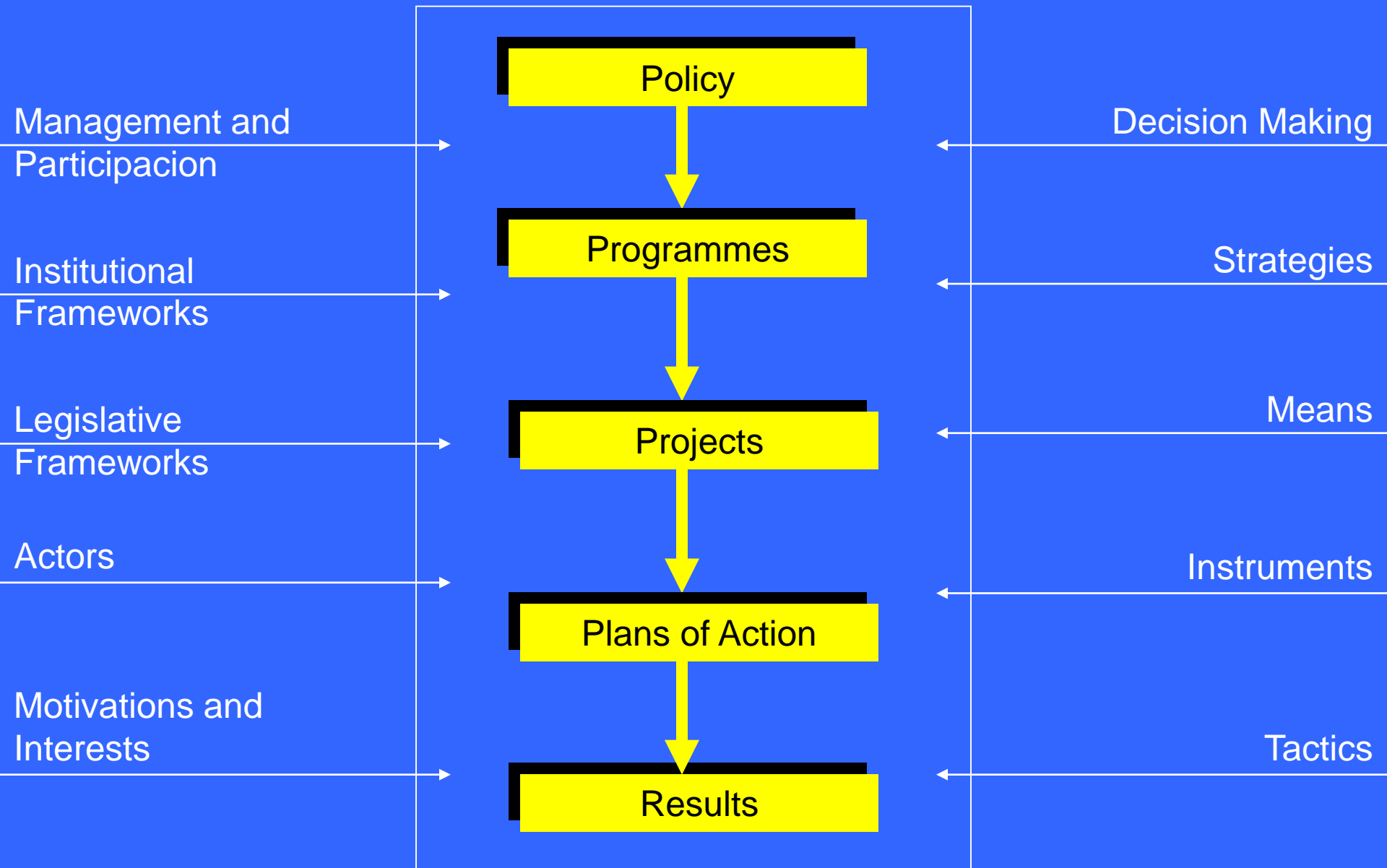
- Do the different social economic segments of society face the same type of housing problems?

## **TYPE OF HOUSING PROBLEM**

- Are the different housing problems identified systematically where, when and how they manifest itself?







# 25.

## The Housing Policy Document.

**How does it look like?**

# **The Housing Policy Document:**

**An instrument to support government intervention, promote accessibility to affordable housing and mechanisms for housing delivery.**

# What is “Housing Policy”??

- Set of policies and government interventions that gives incentives, motivates, constrain and enable actions of different actors in the housing field like dwellers, builders, lenders, landowners, developers, brokers, etc. directly affecting housing outcomes via the market and through government assistance and producing impacts on the performance of the housing sector as a whole.

# **Government Actions vary in form and content:**

1. Design regulatory measures to enable housing markets to work more equitably and efficiently
2. Promote urban property registration and establish incentives for lenders to boost housing finance in more flexible and cheaper forms
3. Increase law enforcement capacity but reduce regulatory complexity
4. Making housing allowances and targeted subsidies available
5. Monetary policies to make mortgages affordable
6. Land-use and regulatory measures to safeguard neighbourhoods and boost existing housing stock improvements
7. Provide incentives for the building industry and construction sector to decrease production costs and cleaner technologies

**Housing  
Profile**

**Problem Definition  
Priority Setting  
Needs Assessment**

**\$ \$**

**Policy Document  
Goals and Targets**

**Strategies**

**\$ \$**

**Programmes**

**Progrm1**

**Progrm2**

**Progrm3**

**Progrm4**

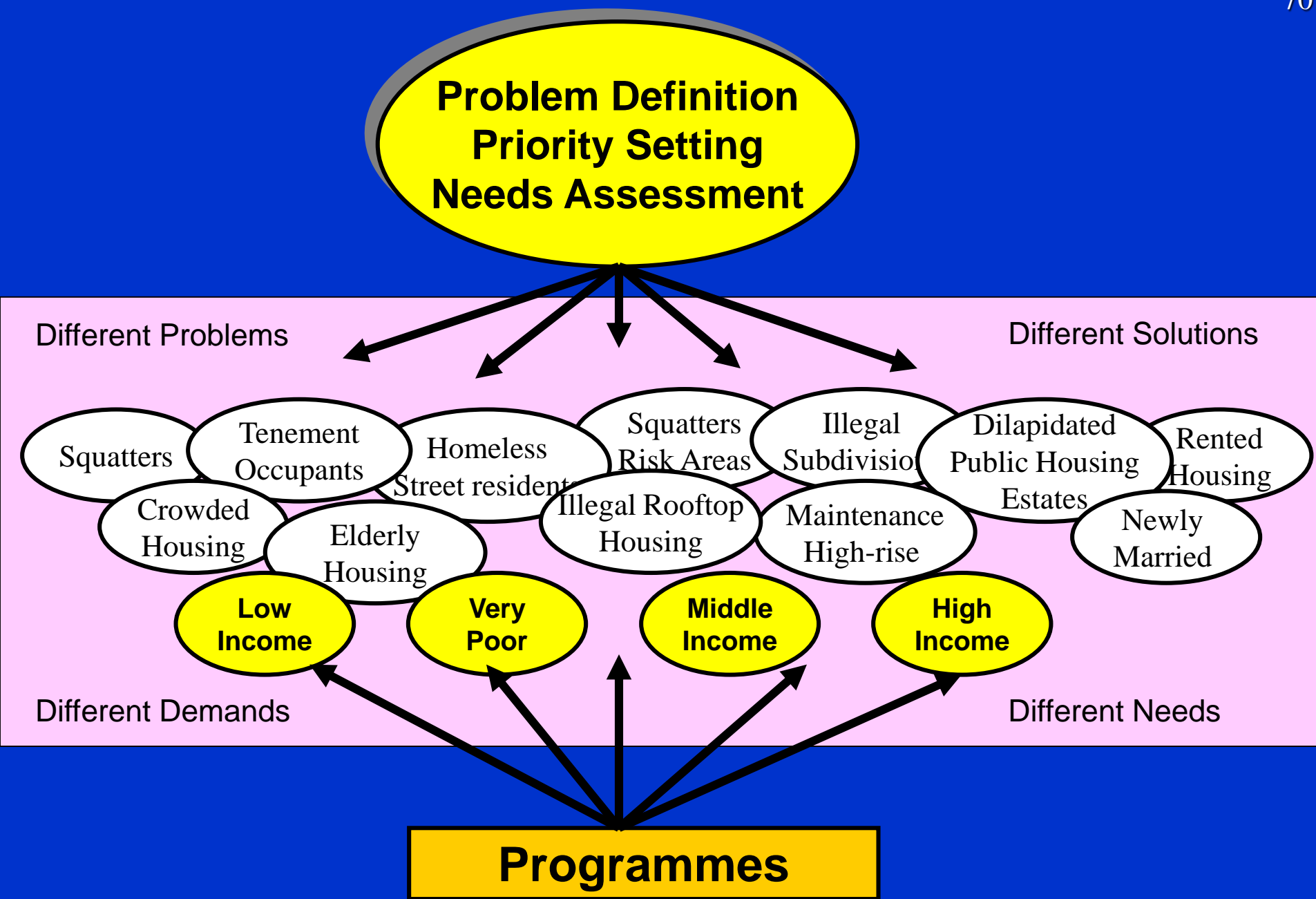
**Progrm5**

**Projects**

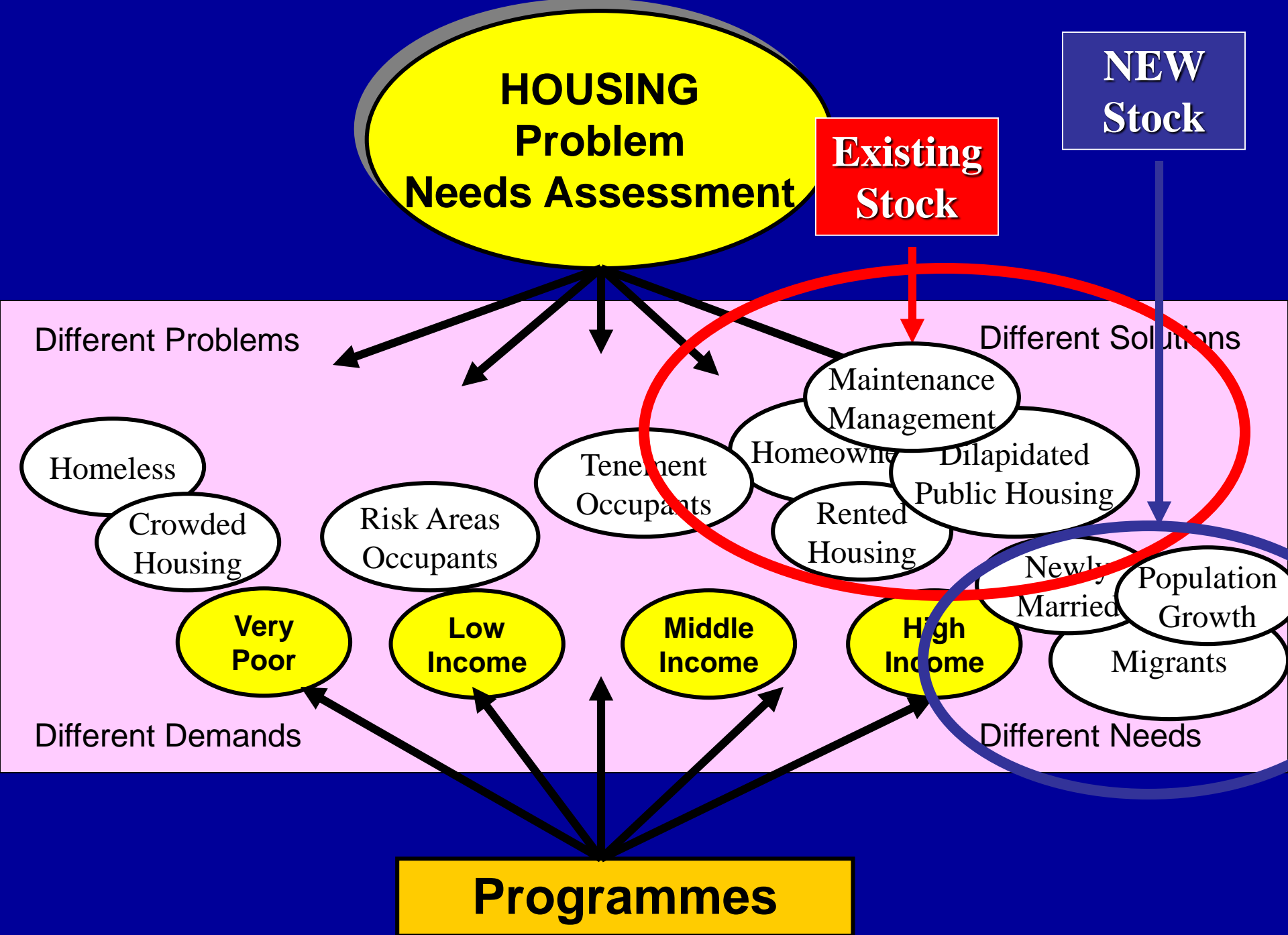
**Projects**

**Projects**

**Projects**





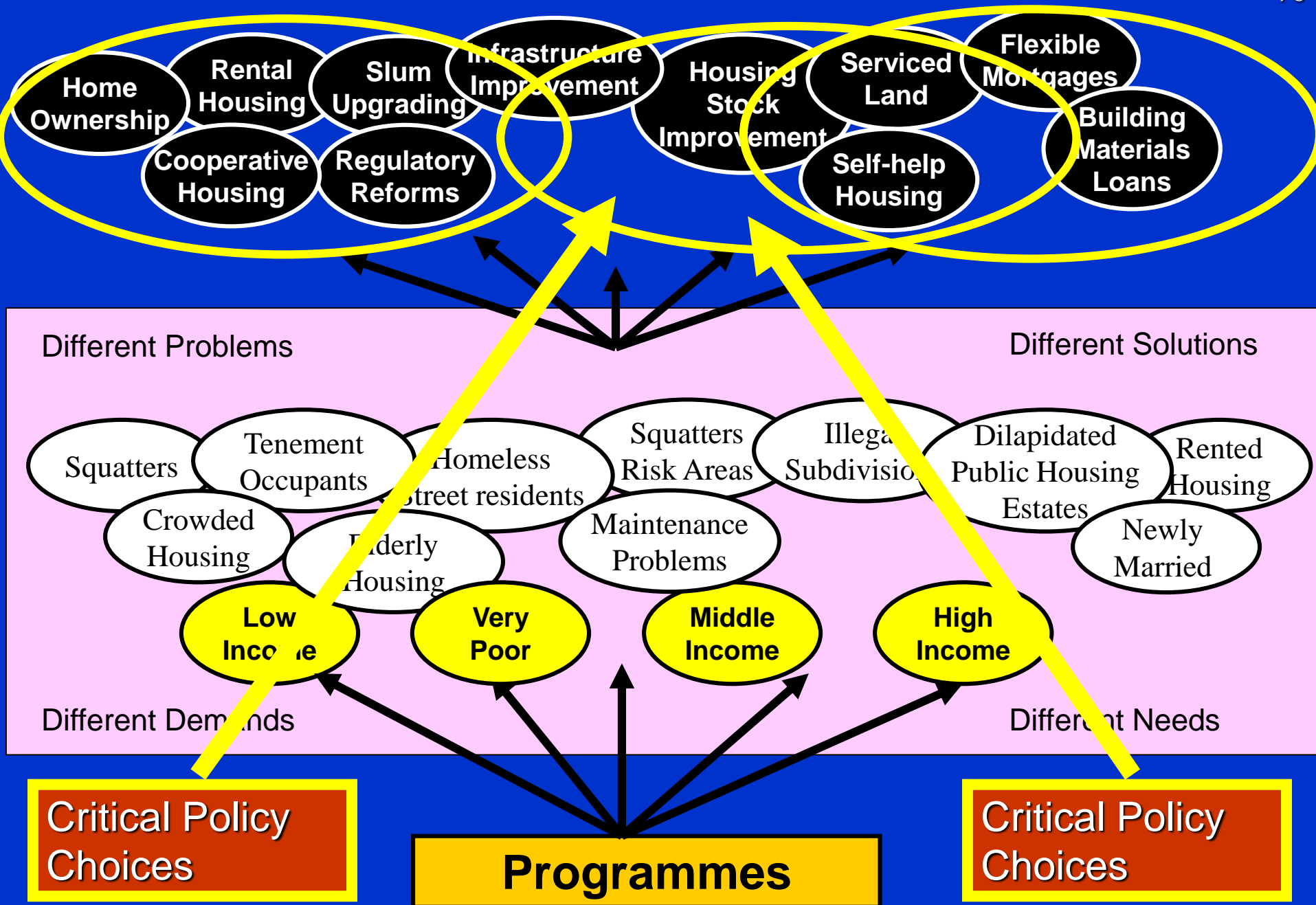


# INNOVATION

- Brainstorming
- Means
- Strategies
- Identification of Problem Areas (Housing Barometer)
- Inter-connection
- Obligations of the State (Housing Rights Index)
- Institutions and capacity
- Legal and financial instruments







# Do's and Dont's of Housing Policy Makers

- Inaccurate understanding of housing needs leads to misguided housing interventions;
- Supply driven approaches often overestimates public financial resources and underestimates market forces;
- Adopt a feasible ambition, define real housing needs linked to actual physical and financial capabilities of the future beneficiaries
- Housing supply should result from the housing demand
- Define what people actually need, not what you think they need ...



# THE END

Thank you.